

# BREAKING THE LOGJAM:

Environmental Reform for the New Congress and Administration

SYMPOSIUM AGENDA

MARCH 28–29, 2008

NEW YORK UNIVERSITY SCHOOL OF LAW

Friday, March 28

## **PANEL I: THE LOGJAM**

*Chair: Lawrence S. Huntington*

Lawrence S. Huntington is chairman of the Woods Hole Research Center. He previously served as chairman of the board of World Wildlife Fund, New York Law School, and Fiduciary Trust Company International.

*Keynote Speaker: Philip Sharp*

Philip Sharp is President of Resources for the Future. He was for ten terms a member of the U.S. House of Representatives after which he was a Lecturer in Public Policy and Director of the Institute of Politics in the Kennedy School of Government at Harvard University. Sharp has served on the Board of Directors of the Electric Power Research Institute and on the National Research Council's Board of Energy and Environmental Systems (BEES). He also chaired advisory committees for the MIT studies on the future of nuclear power and the future of coal. Sharp is co-chair of the Energy Board of the Keystone Center and serves on the Board of Directors of the Duke Energy Corporation and the Energy Foundation. He is also a member of the Cummins Science and Technology Advisory Council and serves on the Advisory Board of the Institute of Nuclear Power Operations and on the MIT Energy Initiative External Advisory Board. Sharp received his Ph.D. in government from Georgetown University.

### Additional Perspectives

#### *E. Donald Elliott*

E. Donald Elliott is chair of the worldwide Environmental, Health and Safety Department of the 600-lawyer, international law firm Willkie Farr & Gallagher LLP, and a partner in the firm's Washington, D.C. office, as well as an adjunct professor at Yale and Georgetown Law Schools. He previously was General Counsel of the EPA under Administrator William Reilly and held the Cornell Chair in environmental law and litigation at Yale Law School. He is the author of over 50 academic articles in the fields of environmental law, administrative law and procedure and has a particular interest in improving the relationship between law and science. He currently serves on the Board of Environmental Studies and Toxicology of the National Academy of Sciences.

#### *David T. Buente, Jr.*

David T. Buente, Jr. is the head of Sidley Austin's environmental group and concentrates on the defense of federal enforcement action and toxic tort suits. In 1985-1990, he was Chief of the Environmental Enforcement Section, Environment and Natural Resources Division, at the U.S. Department of Justice, directing all federal civil and criminal environmental enforcement litigation, and before that was a Department of Justice trial attorney and served with the Interior Department and The Pennsylvania Attorney General's office.

## **PANEL II: SETTING PRIORITIES**

#### Chair: *Susan Rose-Ackerman*

Susan Rose-Ackerman is the Henry R. Luce Professor of Jurisprudence (Law and Political Science) at Yale University and the co-director of the Law School's Center for Law, Economics and Public Policy. Recent books include *Controlling Environmental Policy: The Limits of Public Law in Germany and the United States*; *From Elections to Democracy: Building Accountable Government in Hungary and Poland*; *Rethinking the Progressive Agenda*; and *Corruption and Government*. She holds a Ph.D. in economics from Yale University and has held Guggenheim and Fulbright Fellowships. Her current research

focuses on corruption, administrative law, and government reform from a comparative perspective.

Managerial approaches: Cary Coglianese

Cary Coglianese is the Edward B. Shils Professor of Law and Professor of Political Science at the University of Pennsylvania, where he is also director of the Penn Program on Regulation. Previously, Coglianese spent a dozen years on the faculty at Harvard University's John F. Kennedy School of Government, where he served as the chair of the school's Regulatory Policy Program. He has also taught as a visiting professor at the Stanford and Vanderbilt law schools, and he currently serves as a founding editor of the international, peer-reviewed journal, *Regulation & Governance*.

Default decisionmaking rules: Bradley C. Karkkainen

Bradley C. Karkkainen is professor of law and Henry J. Fletcher Chair at the University of Minnesota Law School, and a founding fellow of the University's interdisciplinary Institute on the Environment. Prior to joining the Minnesota faculty, he was associate professor at Columbia Law School and visiting professor at the University of California-Berkeley. His research and teaching center on environmental and natural resources law, with a particular focus on innovative regulatory instruments. He has also been a frequent Guest Investigator at the Woods Hole Oceanographic Institution (WHOI) Marine Policy Center.

Cost-benefit analysis: Michael A. Livermore

Michael A. Livermore is the author, along with NYU School of Law Dean Richard L. Revesz of *Retaking Rationality: How Cost-Benefit Analysis Can Better Protect the Environment and Our Health* (Oxford University Press, 2008). He has been a fellow at NYU Law's Center for Environmental and Land Use Law, served for several years as Environmental Campaigns Director for the New York Public Interest Research Group (NYPIRG), and was the chairperson of NYPIRG's Board of Directors in 1997 and 1998.

Improving the Government's Environmental Science: Angus Macbeth and Gary Marchant

Angus Macbeth is senior counsel at Sidley Austin, where he has served as head of its environmental law practice for eleven years. He previously was Deputy Assistant Attorney General in the Land

and Natural Resources Division of the Department of Justice with responsibility for EPA's litigation and a staff attorney for the Natural Resources Defense Council. He has been recognized by Chambers USA as a Senior Statesman of the environmental bar and by Who's Who Legal.

Gary Marchant is the Lincoln Professor of Emerging Technologies, Law and Ethics at the Sandra Day O'Connor College of Law at Arizona State University, and directs the ASU Center for the Study of Law, Science and Technology. Professor Marchant has a Ph.D. in Genetics from the University of British Columbia, a Masters of Public Policy degree from the Kennedy School of Government, and a law degree from Harvard. Prior to joining the ASU faculty in 1999, he was a partner in a Washington, D.C. office of Kirkland & Ellis where his practice focused on environmental and administrative law.

**LUNCHEON ADDRESS—THE LOGJAM: ARE OUR  
ENVIRONMENTAL LAWS FAILING US OR  
ARE WE FAILING THEM?: *Peter Lehner***

Peter Lehner is the Executive Director of the Natural Resources Defense Council. He previously served as chief of the Environmental Protection Bureau under New York State Attorney General Eliot Spitzer, where he supervised all environmental litigation by the state, prosecuting a wide variety of polluters and developing innovative multi-state strategies targeting global warming, acid rain, and smog-causing emissions from the country's largest electric utility companies. Peter previously served at NRDC as a senior attorney in charge of the water program. Before that, he created and led the environmental prosecution unit for New York City. He is an adjunct professor of environmental law at Columbia Law School.

**PANEL III: CLIMATE CHANGE, U.S. DOMESTIC  
REGULATION AND THE FUTURE OF THE CAR**

*Chair: Nathaniel Keohane*

Nathaniel Keohane is Director of Economic Policy and Analysis at EDF, working primarily on climate policy for the United States. He also teaches a seminar on climate change policy at NYU Law

School. Dr. Keohane's research focuses on the design and performance of market-based environmental policies. He has published articles in various academic journals and is the author (with Sheila Olmstead) of *Markets and the Environment* (Island Press, 2007). From 2001 to 2007, he held joint appointments at the Yale School of Management and the Yale School of Forestry and Environmental Studies. Dr. Keohane received his Ph.D. in Political Economy and Government from Harvard University in 2001 and his B.A. from Yale College in 1993.

*Commentator: Robert Crandall*

Robert Crandall is a Senior Fellow in the Economic Studies Program of the Brookings Institution and a Founder of Criterion Economics, a Washington, D.C. consulting firm. His research has focused on telecommunications regulation, cable television regulation, the effects of trade policy in the steel and automobile industries, environmental policy, and the changing regional structure of the U.S. economy. He was a Johnson Research Fellow at the Brookings Institution and has taught economics at Northwestern University, MIT, the University of Maryland, and George Washington University, and the Stanford in Washington Program. Prior to assuming his current position at Brookings, Mr. Crandall served as assistant, acting, and deputy director for the Council on Wage and Price Stability.

*Automobiles and fuels: Andrew Morriss*

Andrew P. Morriss is H. Ross and Helen Workman Professor of Law and Professor of Business at the University of Illinois and professor in the Institute for Government and Public Affairs. He is also a Senior Fellow at the Property & Environment Research Center, Bozeman, MT. He has written extensively on environmental and regulatory issues relating to air pollution and transportation, including *Regulation by Litigation* (Yale University Press, 2008) (with Bruce Yandle and Andrew Dorchak).

*Adapting Environmental Law to Global Warming Controls:*

*William F. Pedersen*

William F. Pedersen has his own law practice in Washington D.C. He worked for 13 years at the Environmental Protection Agency, serving both as Deputy General Counsel and as Associate General Counsel for Air. After that, he was a partner in the Washington

office of Perkins Coie, and at Pillsbury Winthrop Shaw Pittman, before setting up his own practice in 2001. He has taught environmental law at Harvard Law School and the University of Michigan Law School.

*The Radiative Effect of Climate Change on Environmental Regulation: Jonathan Wiener*

Jonathan Wiener is Perkins Professor of Law, and professor at the Nicholas School of the Environment & Earth Sciences and at the Sanford Institute of Public Policy, at Duke University. He is President of the Society for Risk Analysis (SRA), and a University Fellow at Resources for the Future (RFF). In 1989-93, he worked on U.S. and international environmental policy at the White House Council of Economic Advisers and Office of Science and Technology Policy, and at the Justice Department, in both the first Bush and Clinton administrations. He clerked for federal judges Stephen G. Breyer and Jack B. Weinstein.

*Air pollution: Ross Sandler, David Schoenbrod and Joel Schwartz*  
Ross Sandler is professor and Director of the Center for New York City Law at New York Law School. He previously was New York City Commissioner of Transportation, a partner at Jones & Day, and staff attorney at the National Resources Defense Council.

David Schoenbrod is a professor at New York Law School and a visiting scholar at the American Enterprise Institute. As a staff attorney for the Natural Resources Defense Council (NRDC) during the 1970's, Schoenbrod was a leader in the campaigns to get lead out of gasoline, reduce air pollution in Puerto Rico, and combat automotive pollution in New York City. His work on environmental justice began earlier as director of community development at the anti-poverty organization that Senator Robert Kennedy established in Bedford-Stuyvesant. His writings on environmental law and regulation appear in books, scholarly journals, and newspapers.

Joel Schwartz is a visiting scholar at the American Enterprise Institute, where he studies environmental policy. His most recent book is *Air Quality in America: A Dose of Reality on Air Pollution Levels, Trends, and Health Risks*, co-authored with Steven Hayward. Mr. Schwartz has served as Executive Officer of

the California Inspection and Maintenance Review Committee, a government agency charged with evaluating California's vehicle emissions inspection program. He has also worked at the RAND Corporation, Reason Public Policy Institute, the South Coast Air Quality Management District, and the Coalition for Clean Air. He holds a bachelor's degree in chemistry from Cornell University and a master's degree in planetary science from the California Institute of Technology.

#### **PANEL IV: PROTECTING ECOSYSTEMS ON LAND**

*Chair: Michael Bean*

Michael Bean, an attorney, is Chair of the Wildlife Program at the Environmental Defense Fund and co-directs its Center for Conservation Incentives. A nationally recognized expert on wildlife law, he is a co-author, with Melanie Rowland, of *The Evolution of National Wildlife Law* (1997). His recent work focuses on the role of privately owned land in the conservation of endangered species, and on the use of incentives to garner the cooperation of private landowners. He is a 1973 graduate of Yale Law School.

*Grazing rights: John Leshy*

John Leshy is Harry D. Sunderland Distinguished Professor of Law at U.C. Hastings College of Law and is Vice-Chair of the Board of the Wyss Foundation. He previously was Solicitor of the Department of Interior during the Clinton administration, taught at Arizona State University, was Associate Solicitor of Interior during the Carter Administration, and with the Natural Resources Defense Council and the Civil Rights Division of the U.S. Department of Justice.

*Farm policy: J.B. Ruhl*

J. B. Ruhl is the Matthews & Hawkins Professor of Property Law at Florida State University College of Law and is a Visiting Professor of Law at Harvard Law School in Spring 2008. He has also visited at George Washington University, the University of Texas, Vermont Law School, and Lewis & Clark Law School. Before entering teaching he was a partner in the Austin, Texas office of Fulbright & Jaworski, LLP, where he focused on environmental and land use law. He holds a J.D. from the

University of Virginia, an LL.M. from George Washington University, and a Ph.D. in Geography.

*Ecosystem services: Barton H. Thompson*

Barton H. "Buzz" Thompson is the Parry L. McCarty Director of the Woods Institute for the Environment at Stanford University, the Robert E. Paradise Professor of Natural Resources Law at Stanford Law School, and a senior fellow at Stanford's Freeman-Spogli Institute for International Studies. He serves on EPA's Science Advisory Board, chairs the board of the Resources Legacy Fund Foundation, and serves on the board of a number of environmental organizations. He clerked for the late Chief Justice William Rehnquist and was a partner at O'Melveny & Myers in Los Angeles.

*Endangered species: Katrina Wyman*

Katrina Wyman was born and raised in Canada and moved to the U.S. five years ago to teach at NYU. She is particularly interested in the use of property rights and market mechanisms for addressing environmental problems and has extensively studied the use of emissions trading and individual fishing quotas in different countries. Before studying law in Canada, she was a policy analyst in the Ontario government for several years. She teaches Natural Resources Law and Policy, the Practice of Public Interest Environmental Law, property and torts.

## PANEL V: URBAN ISSUES

*Chair: Ross Sandler*

Ross Sandler is professor and Director of the Center for New York City Law at New York Law School. He previously was New York City Commissioner of Transportation, a partner at Jones & Day, and staff attorney at the Natural Resources Defense Council.

*Containing Sprawl: Harry Richardson*

Harry Richardson is the James Irvine Chair of Urban and Regional Planning in the School of Policy, Planning and Development and a Professor of Economics at the University of Southern California, Los Angeles. He has several research interests, currently the economic impacts of terrorism, Korean reunification and the interrelationships among urban sprawl, growth management and

smart growth (the area most relevant to this Symposium). He has recently been an Overseas Visiting Fellow at Churchill College, Cambridge University, U.K., and a POSCO Visiting Fellow at the East-West Center, Honolulu.

*Growth Management in Washington State: Chang-Hee Christine Bae*

Chang-Hee Christine Bae is Associate Professor in the Department of Urban Design and Planning at the University of Washington, Seattle. Her research interests include transportation, air quality, land use planning and urban sprawl, environmental equity, globalization and international planning. Among her many publications, she has co-edited three books, *Urban Sprawl in Western Europe and the United States*, *The Impact of Globalization on Urban Development* and *Road Congestion Pricing in Europe and Its Implications for the United States*.

*Traffic pricing: Sam Schwartz with Gerard Soffian and JeeMee Kim*

Sam Schwartz is president and CEO of Sam Schwartz PLLC, a consulting firm specializing in transportation engineering and urban planning. He is also a visiting scholar at the Rudin Center for Transportation Policy and Management at New York University and writes a daily column on traffic for the NY Daily News. He previously was traffic commissioner and Chief Engineer/ First Deputy Commissioner for the New York City Department of Transportation. He first worked on congestion pricing for New York City in the early 1970's.

Jee Mee Kim is a vice president and director of planning at Sam Schwartz PLLC, a transportation, engineering and planning consulting firm. Prior to joining Sam Schwartz PLLC, she was a Program Assistant at the Natural Resources Defense Council focusing on New York City's drinking water and recycling programs.

Gerard Soffian joined the New York City Department of Transportation in 1985. He previously worked in the air pollution control program at the Region II Office of the U.S. Environmental Protection Agency. He currently serves as the Assistant Commissioner for the Division of Traffic Management at DOT.

He oversees the Offices of Traffic Engineering & Operations, Highway Design & Construction, Alternative Modes and School Safety Engineering. He is responsible for 1.2 million traffic control signs and 70 million feet of roadway markings citywide.

*Additional Perspectives*

*Smart growth: Geoff Anderson*

Geoff Anderson is the President and CEO of Smart Growth America. He previously served for 13 years at the U.S. EPA where he helped create and headed the Agency's Smart Growth Program. In addition, he was instrumental in the creation of the National Vacant Properties Campaign, The LEED for Neighborhood Development Certification program, and the Governors' Institute for Community Design. He has co-authored numerous publications. His work has included direct technical assistance with smart growth implementation in communities nationwide including Cheyenne, WY, Prince George's County, MD, and Atlanta, GA. Geoff received a Masters Degree from Duke University's Nicholas School of the Environment.

*Transit, Smart Growth, and Environmental Review: Richard Ravitch*

Richard Ravitch is a principal in Ravitch Rice & Company LLC and one of the most influential members of New York's business community. Mr. Ravitch was the Chairman and Chief Executive Officer of HRH Construction Corporation and after his years of public service for the State of New York, he became Chairman and CEO of the Bowery Savings Bank. In 1975, at the request of Governor Hugh Carey of New York, Ravitch assumed the Chairmanship of the near-bankrupt New York State Urban Development Corporation, successfully keeping the corporation solvent and completing construction of 30,000 low-income housing units. For five years beginning in 1979, he served as Chairman of the Metropolitan Transportation Authority, reorganizing the MTA and improving the region's transportation infrastructure.

Saturday, March 29

**PANEL VI: PROTECTING AQUATIC ECOSYSTEMS**

*Chair: G. Tracy Mehan III*

G. Tracy Mehan III, an attorney, is principal with The Cadmus Group, Inc., an environmental consulting firm. He has worked on natural resources and environmental issues for almost 20 years, having served as Assistant Administrator for Water at the U.S. Environmental Protection Agency and as director of the Missouri Department of Natural Resources and the Michigan Office of the Great Lakes. He is a member of the Environmental Law Institute, the Water Environment Federation, and the Potomac Conservancy. Mr. Mehan is also an Adjunct Professor of Environmental Law at George Mason University School of Law.

*Commentator: David H. Festa*

David H. Festa is the Associate Vice President, West Coast, and Director of the Environmental Defense Fund's Oceans Program, which seeks to apply innovative approaches that align environmental and economic interests guided by strong conservation goals. He was previously director of policy and strategic planning at the U.S. Department of Commerce.

*Water pollution: Jonathan Z. Cannon*

Jonathan Z. Cannon is professor and Director of the Environmental and Land Use Law Program at University of Virginia School of Law. From 1992 to 1998, he served as assistant administrator for administration and resources management and as general counsel for the Environmental Protection Agency. His publications include articles on environmental program design and on the Supreme Court's environmental decisions. Cannon serves as a member of the Albemarle County Planning Commission.

*Oceans: Joshua Eagle*

Joshua Eagle teaches property, natural resources, and ocean and coastal law at the University of South Carolina School of Law. He has written about fisheries regulation, marine environmental law, and property law. His current research focuses on ocean zoning and on the role of agencies in managing public property. Prior to

arriving in South Carolina, Eagle was co-founder and director of the Stanford Fisheries Policy Project. He has served as a Trial Attorney for the U.S. Justice Department and as wildlife counsel for the National Audubon Society. He is a graduate of Johns Hopkins (B.A.), Colorado State University (M.S., Forest Sciences), and Georgetown University Law Center (J.D.).

*The federal role in water policy: James Huffman*

James L. Huffman is the Erskine Wood Sr. Professor of Law at Lewis & Clark Law School in Portland, Oregon. Professor Huffman served as dean of Lewis & Clark from 1993 to 2006. He has been a visiting professor at the University of Oregon, Athens University (Greece), Auckland University (New Zealand) and Universidad Francisco Marroquin (Guatemala). Professor Huffman has taught water law, natural resources law, jurisprudence, constitutional law and torts and has written extensively on water and other natural resource and environmental issues. He is a graduate of Montana State University, the Fletcher School of Law and Diplomacy and the University of Chicago Law School.

**PANEL VII: MANAGING WASTE**

*Chair: John Applegate*

John Strait Applegate is Executive Associate Dean for Academic Affairs and professor of law at Indiana University School of Law. He also is a member of the Environmental Management Advisory Board of the U.S. Department of Energy and previously was an associate at Covington & Burling from 1983 to 1987.

*Commentator: Kate Adams*

Kate Adams is Vice President and General Counsel of Honeywell Specialty Materials. She has served as a law clerk to then-Chief Judge Stephen Breyer on the United States Court of Appeals for the First Circuit in Boston, a trial attorney in the Department of Justice, Environment and Natural Resources Division, and a law clerk to Justice Sandra Day O'Connor. She has also been a partner in the law firm of Sidley Austin in New York City. She has served on the board of the New Jersey Conservation Foundation, the Brooklyn Bridge Park Conservancy, the Catskill Mountainkeeper, as well as other non-profit organizations.

*Hazardous waste: Jonathan Adler*

Jonathan H. Adler is Professor of Law and Director of the Center for Business Law & Regulation at the Case Western Reserve University School of Law. His work on environmental law and policy has appeared in publications ranging from the Harvard Environmental Law Review and Supreme Court Economic Review to The Wall Street Journal and Washington Post. Before joining the faculty at CWRU, he directed the environmental studies program at the Competitive Enterprise Institute and clerked for Judge David B. Sentelle on the U.S. Court of Appeals for the D.C. Circuit.

*Nuclear waste: Richard B. Stewart*

Richard B. Stewart is a professor at New York University where he heads the Center on Environmental and Land Use Law. He previously was a professor at Harvard Law School and the Kennedy School of Government and, during 1989-91, served President George H. W. Bush as Assistant Attorney General for Environment and Natural Resources, U.S. Department of Justice, where he led the prosecution of Exxon for the Exxon Valdez oil spill and played a central role in the development of the 1992 Rio Climate Change Convention. He is a longtime trustee of EDF, serving as its Chairman in 1981-1983.

**LUNCHEON ADDRESS—THE GLOBAL DIMENSION  
OF BREAKING THE LOGJAM: *Daniel C. Esty***

Daniel C. Esty is the Hillhouse Professor of Environmental Law and Policy at Yale University with appointments in the Environment and Law Schools. He serves as Director of the Center for Business and the Environment at Yale and the Yale Center for Environmental Law and Policy. He is the author or editor of nine books and a number of articles on the environment, and is also the co-author of a recent prize-winning book, *Green to Gold: How Smart Companies Use Environmental Strategy to Innovate, Create Value, and Build Competitive Advantage*. Prior to taking up his current position at Yale, Professor Esty was a Senior Fellow at the Institute for International Economics and served in a variety of senior positions on the U.S. Environmental Protection Agency.

**PANEL VIII: CHANGE GOING FORWARD:  
INSTITUTIONS AND POLITICS**

*Chair: Leslie Carothers*

Leslie Carothers is President of the Environmental Law Institute, an independent education and policy research organization focused on advancing environmental protection by improving law and governance. She began her environmental career in the air pollution program of the Environmental Protection Agency in Washington and advanced to Enforcement Director and Deputy Regional Administrator in the New England Region. After serving as environmental counsel to PPG Industries, she was appointed Connecticut's Commissioner of Environment. She later served for 11 years as Vice President, Environment, Health and Safety for United Technologies Corporation. She is a graduate of Smith College and Harvard Law School and holds a masters degree in environmental law from George Washington University.

*Richard Lazarus*

Richard Lazarus is a Professor of Law at the Georgetown University Law Center, where he teaches environmental law, natural resources law, and supreme court advocacy. He has a B.S. from the University of Illinois in chemistry and B.A. in economics, and a law degree from Harvard. He previously worked for the Justice Department, in the Environment Division and Solicitor General's Office, where he was Assistant to the Solicitor General. He has represented the federal, state and local governments, environmentalists in the Supreme Court in 37 cases and has presented oral argument 12 times. Recent books include *The Making of Environmental Law* (U. Chicago 2004), and *Environmental Law Stories* (Aspen Press, 2005 co-edited with O. Houck).

*Felicia Marcus*

Felicia Marcus is Executive VP/COO of the Trust for Public Land, a national non-profit devoted to conserving land for people. Previously, Felicia served as the Regional Administrator of the U.S. E.P.A. Region IX in the Clinton Administration. In addition to managing regulatory matters across the spectrum of environmental statutes, she has the perspective of one who has had

to implement national statutes on the ground. Felicia also headed Los Angeles' Department of Public Works at a time when the City went from garnering lawsuits to garnering national awards for environmental excellence. Felicia also has extensive experience as a public interest lawyer and community organizer in Los Angeles.

*Paul Portney*

Paul R. Portney is Dean of the Eller College of Management at the University of Arizona and holds the College's Halle Chair in Leadership. From 1972 through June of 2005, Portney was with Resources for the Future, becoming its President and CEO in 1995. From 1979 to 1980, Portney served as Chief Economist for the White House Council on Environmental Quality. He has held visiting teaching positions at both the University of California at Berkeley and Princeton University. He is the author or co-author of ten books, including *Public Policies for Environmental Protection*, and was recently named one of the 100 most-cited researchers in economics and business.

*Marcia Bystryn*

Marcia Bystryn is the executive director of the New York League of Conservation Voters, a statewide environmental advocacy organization. Prior to coming to the League, she was at the Port Authority of New York and New Jersey where she oversaw the agency's environmental policy. Before that, Ms. Bystryn served as Assistant NYC Sanitation Commissioner, where she was responsible for the implementation of New York City's recycling program. She also served as executive director of the Moreland Act Commission on New York State's Deposit Law and deputy director of the Twentieth Century Fund, a public policy foundation. Ms. Bystryn holds a B.A. in history and a Ph.D. in sociology.